Department of the Treasury Internal Revenue Service

PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 1654

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information. NOV 1 2022

Open to Public Inspection

	OI LIK	2022 calefidat year, or tax year beginning 1407 1, 2022 and	ending C	CI 31, 2023					
В	Check if applicable	C Name of organization		D Employer identifi	cation number				
		OREGON SHAKESPEARE							
F	Addreschang Name			93-04070	11				
늗	chang Initial	V	D = = == /=i+=	E Telephone number					
H	return _Final	PO BOX 158	Room/suite	541 482-					
	⊥return/ termin ated			G Gross receipts \$	35,808,867.				
Г	□Amen		H(a) Is this a group re						
F	return _Applic _tion			for subordinates					
_	pendir			H(b) Are all subordinates in	=				
$\overline{\Gamma}$	Tax-exe	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) of the control of the	or 527	1	list. See instructions				
	Websit			H(c) Group exemption					
K	orm of	organization: X Corporation Trust Association Other	L Year		M State of legal domicile: OR				
	art I	Summary							
	1	Briefly describe the organization's mission or most significant activities: $ { m \underline{THE}} $ (OREGON	SHAKESPEAR	E FESTIVAL				
Activities & Governance		CREATES WORLD-CLASS THEATER, REVEALING OU	R COLI	LECTIVE HUMA	NITY				
rna	2	Check this box if the organization discontinued its operations or dispos	ed of more	than 25% of its net ass	sets.				
ove.	3			3	16				
ত ড	4	Number of independent voting members of the governing body (Part VI, line 1b)			16				
es	5	Total number of individuals employed in calendar year 2022 (Part V, line 2a)			520				
ĭ₹	6	Total number of volunteers (estimate if necessary)			172				
Act	7 a			7a	44,552.				
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	·····		0.				
		Ocal Stations and avents (Dat MIII See 41)		Prior Year 18,622,345.	Current Year 26,591,816.				
ne	8	Contributions and grants (Part VIII, line 1h)		7,305,768.	7,526,572.				
Revenue	9	Program service revenue (Part VIII, line 2g)		10,430.	363.				
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		555,486.	1,685,465.				
	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		26,494,029.	35,804,216.				
_		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.				
	1			0.	0.				
	45	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		22,082,830.	21,693,163.				
ses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		242,391.	307,772.				
Expenses	. b	Total fundraising expenses (Part IX, column (D), line 25) 1,858,98	37.	,	,				
ŭ	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		14,735,359.	14,239,327.				
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		37,060,580.	36,240,262.				
	19	Revenue less expenses. Subtract line 18 from line 12		10,566,551.	-436,046.				
70,	3			ginning of Current Year	End of Year				
Net Assets or	20	Total assets (Part X, line 16)		36,446,061.	50,873,035.				
t As	21	Total liabilities (Part X, line 26)		9,107,398.	23,461,216.				
ě.	22	Net assets or fund balances. Subtract line 21 from line 20		27,338,663.	27,411,819.				
	art II	Signature Block							
		lties of perjury, I declare that I have examined this return, including accompanying schedules		•	/ knowledge and belief, it is				
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	ich preparer	has any knowledge.					
		Signature of officer		I Date					
Sig				Date					
Hei	·е	TYLER HOKAMA, INTERIM EXECUTIVE DIRECTOR Type or print name and title							
				Date Check C	PTIN				
Paid	4	Print/Type preparer's name SANG AHN Preparer's signature	Į.	if self-employ					
	parer	Firm's name MCDONALD JACOBS, P.C.			3-0900579				
	Only	Firm's address 121 SW SALMON ST., STE 1100		THIII S LIN J					
	2,	PORTLAND, OR 97204		Phone no. (5	03) 227-0581				
Ma	v the IF	RS discuss this return with the preparer shown above? See instructions		11 110110 1101 (3	X Yes No				

Part III	Statement of Program Service Accomplishme	nts	
Form 990 (2			93-0407022
	OREGON SHARESPEARE		

	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE OREGON SHAKESPEARE FESTIVAL CREATES WORLD-CLASS THEATER, REVEALING
	OUR COLLECTIVE HUMANITY THROUGH ILLUMINATING INTERPRETATIONS OF NEW
	AND CLASSIC PLAYS, AND INSPIRING A LOVE OF OUR ART FORM FOR CURRENT
	AND FUTURE GENERATIONS.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 23,264,540 . including grants of \$) (Revenue \$ 7,482,020 .)
4 a	THE 2023 SEASON AT THE OREGON SHAKESPEARE FESTIVAL CONTINUED THE
	TRADITION OF ARTISTIC EXCELLENCE WITH A MIX OF CLASSIC AND CONTEMPORARY
	WORKS, FEATURING SIX NOTABLE PRODUCTIONS: ROMEO AND JULIET BY WILLIAM
	SHAKESPEARE, DIRECTED BY NATAKI GARRETT; TWELFTH NIGHT BY WILLIAM
	SHAKESPEARE, DIRECTED BY DAWN MONIQUE WILLIAMS; RENT BY JONATHAN
	LARSON, DIRECTED BY TIFFANY NICHOLE GREENE; THE THREE MUSKETEERS, AN
	ADAPTATION BY KIRSTEN CHILDS OF THE NOVEL BY ALEXANDRE DUMAS, DIRECTED
	· · · · · · · · · · · · · · · · · · ·
	BY KENT GASH; WHERE WE BELONG BY MADELINE SAYET, DIRECTED BY MEI ANN
	TEO; AND IT'S CHRISTMAS, CAROL! BY MARK BEDARD, BRENT HINKLEY, AND JOHN
	TUFTS, DIRECTED BY PIRRONNE YOUSEFZADEH. THE SEASON ALSO MARKED AN
	EXPANSION OF EDUCATION OFFERINGS COMPARED TO THE PRIOR SEASON, WITH A
	ROBUST ARRAY OF DISCUSSIONS, LECTURES, AND TOURS THAT FOSTERED A DEEPER
4b	(Code:) (Expenses \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe on Schedule O.)
Tu	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses 23,264,540.
TC	Total program service expenses 23, 204, 540.

SEE SCHEDULE O FOR CONTINUATION(S)

Form **990** (2022)

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_ <u> </u>		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			-23
′		7		x
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II			
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			х
_	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		٦,
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	
10	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	-''-	- 42	
18		40		х
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		^
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			v
00	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		^
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			7.7
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21		X

Form 990 (2022) FESTIVAL ASSUCIATI Part IV Checklist of Required Schedules (continued)

	- (sortanasa)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		100	110
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			3,7
	"Yes," complete Schedule L, Part IV	28a	37	X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			₩.
00	"Yes," complete Schedule L, Part IV	28c 29	Х	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Λ	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	20		v
24	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	32		Х
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		21
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	- 55		
J-T	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	554		
~	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
00000	1 10 10 20	Гоим	990	(0000)

	. (continuos)			,	Yes	No
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	1 1			163	NO
Za	filed for the calendar year ending with or within the year covered by this return	2a 5:	20			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return			2b	Х	
3a		15:	···	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule		···	3b	X	
	At any time during the calendar year, did the organization have an interest in, or a signature or other a		··· ├`			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	•		l a		х
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac	counts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transactions.			5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			БС		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
	any contributions that were not tax deductible as charitable contributions?		6	3a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or gifts				
	were not tax deductible?		6	3b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices provided to the payo	or? _ 7	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	s required				
	to file Form 8282?		7	7с		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontract?	_7	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	act?	🗀	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization		? 7	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by the		_		
_				8		
9	Sponsoring organizations maintaining donor advised funds.					
a			···	9a		
b			-₹	9b		
10	Section 501(c)(7) organizations. Enter:	10a				
a	Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10a				
11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	[100]				
	Out to the second from the second out to the sec	11a				
	Gross income from other sources. (Do not net amounts due or paid to other sources against	114				
-	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		1	2a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	•				
а	Is the organization licensed to issue qualified health plans in more than one state?		1	За		
	Note: See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
14a				4a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul	le O	1	4b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner					l =-
	excess parachute payment(s) during the year?		[_1	15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	🔟	16		X
	If "Yes," complete Form 4720, Schedule O.					
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac					
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		🗀	17		
	If "Yes," complete Form 6069.					

232005 12-13-22

Form **990** (2022)

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Secti	on A. Governing Body and Management			
			Yes	No
1a E	Enter the number of voting members of the governing body at the end of the tax year 16			
ľ	f there are material differences in voting rights among members of the governing body, or if the governing			
b	pody delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b E	Enter the number of voting members included on line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
c	officer, director, trustee, or key employee?	2		Х
3 [Did the organization delegate control over management duties customarily performed by or under the direct supervision			
c	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4 [Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5 [Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6 [Did the organization have members or stockholders?	6		X
7a [Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	nore members of the governing body?	7a		Х
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
•	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Х	
b E	Each committee with authority to act on behalf of the governing body?	8b	Х	
	s there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
	on B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a 🛚	Did the organization have local chapters, branches, or affiliates?	10a		Х
	f "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
a	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a ⊦	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b [Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12 a [Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe			
	on Schedule O how this was done	12c	X	
	Did the organization have a written whistleblower policy?	13	Х	
	Did the organization have a written document retention and destruction policy?	14	Х	
	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
	f "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	axable entity during the year?	16a		Х
	f "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	n joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
	on C. Disclosure			
	List the states with which a copy of this Form 990 is required to be filed CA, OR, WA			
	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3):	onlv)	availal	ole
	or public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)			
10 -	of the description of the d			
1,77	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	tinan/	เลเ	
	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and statements available to the public during the tax year	i financ	cial	
S	statements available to the public during the tax year.	i financ	ciai	
20 5		i financ	cial	

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(1) DAVID SCHMITZ EXECUTIVE DIRECTOR (2) TYLER HOKAMA	hours per week (list any hours for related organizations below line) 50.00 1.00	stee or director	not ci unles cer an	ss per	rson is	s both	n an tee)	Reportable compensation from the organization	compensation from related organizations	amount of other compensation
EXECUTIVE DIRECTOR	(list any hours for related organizations below line) 50.00	Individual trustee or director	Institutional trustee	Officer	employee	ensated		the	organizations	
EXECUTIVE DIRECTOR	50.00 1.00	Indivi	Institu	Office	ē	st comp	<u></u>	(W-2/1099-MISC/ 1099-NEC)	(W-2/1099-MISC/ 1099-NEC)	from the organization and related organizations
EXECUTIVE DIRECTOR	1.00			_	Key	Highe emplo	Former			
			l						_	
(2) TVI.ED HOKAMA	1 50.00			Х				417,391.	0.	34,729.
(2) IIIII NORAMA										
INTERIM EXECUTIVE DIRECTOR	1.00			Х				0.	0.	0.
(3) KAMILAH LONG	50.00									
CHIEF DEVELOPMENT OFFICER				Х				0.	0.	0.
(4) NATAKI MYERS	50.00									
ARTISTIC DIRECTOR				Х				411,041.	0.	32,037.
(5) TIM BOND	50.00									
ARTISTIC DIRECTOR	0.00			Х				0.	0.	0.
(6) ARIANA SPIEGLER	50.00									
FINANCE DIRECTOR	0.50			Х				0.	0.	0.
(7) ANYANIA MUSE	50.00									
MANAGING DIRECTOR OPERATIONS/IDEA					Х			195,743.	0.	22,118.
(8) ALYS HOLDEN	45.00									
DIRECTOR OF PRODUCTION					Х			169,199.	0.	20,119.
(9) AMANDA BRANDES	45.00								_	
DIRECTOR OF DEVELOPMENT						X		168,222.	0.	21,748.
(10) KIM, JI-YEON	45.00									
DIRECTOR OF INNOVATION & STRATEGY						X		141,172.	0.	20,246.
(11) TEO, MEI ANN	45.00									
DIRECTOR OF NEW WORKS						X		141,075.	0.	11,883.
(12) EVREN ODCIKIN	45.00								_	
ASSOCIATE ARTISTIC DIRECTOR						X		155,223.	0.	21,492.
(13) DYSON, SHIREE	45.00									
ASSOCIATE MANAGING DIRECTOR IDEA						X		108,289.	0.	10,245.
(14) DIANE YU	2.00									
BOARD CHAIR		Х		Х				0.	0.	0.
(15) MARY WILCOX	2.00							_	_	_
CO-VICE CHAIR		Х		Х				0.	0.	0.
(16) SACHTA CARD	2.00							_	_	_
CO-VICE CHAIR		Х		Х				0.	0.	0.
(17) MICHELLE BRANCH	2.00	_							_	_
SECRETARY		X		Х				0.	0.	0 • Eorm 990 (2022)

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Form 990 (2022) FESTIVAL	ASSUCTA	r + r	NIO.	',	TI	<u>ال .</u>			93-0407	UZZ Page G
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hi	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)	(C) Position						(D)	(E)	(F)
Name and title	Average	(do				າ than d	nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	rson i	is both	n an	compensation	compensation	amount of
	week		cer an	id a d	recto	or/trus	tee)	from	from related	other
	(list any hours for	irecto						the	organizations	compensation
	related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	Individual trustee or director	Institutional trustee		99	m pen		1099-NEC)	1099-14EC)	and related
	below	dual t	utiona	_	mplo,	st co	-ia	,		organizations
	line)	Indivi	Instit	Officer	Key employee	Highest compensated employee	Former			3
(18) ANNA WERBLOW	2.00									
TREASURER		Х		Х				0.	0.	0.
(19) PATRICK BRADFORD	1.30									
BOARD MEMBER		Х						0.	0.	0.
(20) PEGGY BREY	1.30									
BOARD MEMBER		Х						0.	0.	0.
(21) KELLY BULKELEY	1.30									
BOARD MEMBER		Х						0.	0.	0.
(22) BROOK COLLEY	1.30									
BOARD MEMBER		Х				<u> </u>		0.	0.	0.
(23) SIDNEY COOPER	1.30									
BOARD MEMBER	1.00	Х						0.	0.	0.
(24) SAMUEL DAKIN	1.30									
BOARD MEMBER		Х				<u> </u>		0.	0.	0.
(25) ERIC DISHMAN	1.30									
BOARD MEMBER		Х				<u> </u>		0.	0.	0.
(26) TONY DRUMMOND	1.30							_		_
BOARD MEMBER		Х						0.	0.	0.
1b Subtotal								1,907,355.	0.	194,617.
c Total from continuation sheets to Part VI								0.	0.	0.
d Total (add lines 1b and 1c)								1,907,355.	0.	194,617.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

			Yes	No
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3		Х
4				
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5		Х

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ARNOLD & PORTER KAYE SCHOLER LLP		
PO BOX 719451, PHILADELPHIA, PA 19171-9451	LEGAL/LOBBYING	344,000.
DCM		
261 WEST 35TH ST. #600, NEW YORK, NY 10001	TELEMARKETING	283,101.
PHANTOM SOLUTIONS		
597 VIA MEDICI, HENDERSON, NV 98011	SECURITY	258,756.
CAPACITY INTERACTIVE CONSULTING		
PO BOX 83447, WOBURN, MA 01813	MARKETING	219,537.
DR. KECIA LLC, 1920 NORTHSTAR WAY #239,	LEADERSHIP	
SAN MARCOS, CA 92078	CONSULTING	173,500.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization 5		

SEE PART VII, SECTION A CONTINUATION SHEETS

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	L ASSOCIA	ΙΤΙ	NO.	Ι,	IN	С.			93-040	7022
Part VII Section A. Officers, Directors,	Trustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours	(c	(check all			app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	-				loyee		the	organizations	compensation
	(list any hours for	· director				emp		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related	-	stee			satec		(***2/1099*****130)		and related
	organizations	Individual trustee	Institutional trustee		yee	Highest compensated employee				organizations
	below	idual	tution	ь	Key employee	estoc	ıer			· ·
	line)	Indiv	Insti	Officer	Key	High	Former			
(27) KATIE FAREWELL	1.30									
BOARD MEMBER		Х						0.	0.	0.
(28) CHRISTINE GARRETT	1.30									
BOARD MEMBER		Х						0.	0.	0.
(29) DAVE HITZ	1.30									
BOARD MEMBER	0.50	Х						0.	0.	0.
(30) RUDD JOHNSON	1.30									
BOARD MEMBER	1.00	Х						0.	0.	0.
(31) CHARLOTTE LIN	1.30							_	_	_
BOARD MEMBER	1.00	Х						0.	0.	0.
(32) DAVID PENILTON	1.30									
BOARD MEMBER		Х						0.	0.	0.
(33) CARMEN RUBIO	1.30									_
BOARD MEMBER		Х						0.	0.	0.
(34) DANNY SANTOS	1.30									
BOARD MEMBER	1 20	X						0.	0.	0.
(35) PERRY SIMON	1.30									•
BOARD MEMBER	1 20	Х						0.	0.	0.
(36) OCTAVIO SOLIS BOARD MEMBER	1.30	Х						0.	0.	0
(37) BOB SPELTZ	1.30	Λ				_		0.	0.	0.
BOARD MEMBER	1.30	Х						0.	0.	0.
(38) ALEX SUTTON	1.30	Δ						0.	0.	0.
BOARD MEMBER	1.30	Х						0.	0.	0.
(39) NANCY TAIT	1.30							0.	0.	0 •
BOARD MEMBER	1.30	Х						0.	0.	0.
(40) HECTOR TOBAR	1.30							•	•	
BOARD MEMBER		х						0.	0.	0.
(41) PAUL WESTBROOK	1.30									
BOARD MEMBER		х						0.	0.	0.
(42) ELIZABETH CHOY	1.30									
BOARD MEMBER		х						0.	0.	0.
(43) MARY KELLY PERSYN	1.30									
BOARD MEMBER		х						0.	0.	0.
(44) DAVIDA CHANEL BAKER	1.30									
BOARD MEMBER		Х	L				L	0.	0.	0.
(45) MARISSA CHIBAS	1.30									
BOARD MEMBER		Х						0.	0.	0.
Total to Part VII, Section A, line 1c										

FESTIVAL ASSOCIATION, INC. 93-0407022 Page 9 Form 990 (2022) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) Related or exempt Unrelated Revenue excluded Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1b **b** Membership dues c Fundraising events 1c 6,250,000. d Related organizations 1d 2,197,632. e Government grants (contributions) f All other contributions, gifts, grants, and 18144184 similar amounts not included above ... 1f 345,233. **q** Noncash contributions included in lines 1a-1f 26591816. h Total. Add lines 1a-1f **Business Code** 447,604.7,403,052. 44,552. 711110 2 a PLAYS AND OTHER EVENTS Program Service 78,968. b EDUCATIONAL PROGRAMS 900099 78,968. f All other program service revenue 7,526,572**.** g Total. Add lines 2a-2f Investment income (including dividends, interest, and 4,865. 4,865. other similar amounts) Income from investment of tax-exempt bond proceeds 8,867. 8,867. 5 (i) Real (ii) Personal 6a 126,206. 6 a Gross rents **b** Less: rental expenses ... $|_{6c}|_{126,206}$ c Rental income or (loss) 126,206. 126,206. d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 149. assets other than inventory b Less: cost or other basis 4,612. 39 and sales expenses 7b -39. -4,463.c Gain or (loss) ______7c -4,502.-4,502. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns 10a and allowances **b** Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** 1,021,713. 11 a OTHER INCOME 900099 1021713. 721000 528,679. 528,679. **b** CONCESSIONS

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44,552. 1685828

1,550,392.

35804216.7,482,020.

d All other revenue

e Total. Add lines 11a-11d

Total revenue. See instructions

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respor				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
_	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,645,499.	1,152,445.	407,951.	85,103
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	15,138,802.	10,602,645.	3,753,199.	782,958
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	376,099.	263,406.	93,242.	19,451 162,711
9	Other employee benefits	3,146,078.	2,203,394.		162,711
10	Payroll taxes	1,386,685.	971,182.	343,786.	71,717
11	Fees for services (nonemployees):				
а	Management	505,511.		505,511.	
b	Legal	68,494.		68,494.	
С	Accounting	131,009.		131,009.	
d	,	344,000.		344,000.	200 000
е	3	307,772.			307,772
f	Investment management fees				
g	,	1 700 610		1 700 610	
	column (A), amount, list line 11g expenses on Sch O.)	1,789,610. 941,429.	139.	1,789,610. 885,041.	56,249
12	Advertising and promotion	1,112,849.	116,032.	996,817.	50,249
13	Office expenses	67,319.	1,010.	66,309.	
14	Information technology	301,881.	301,881.	00,309.	
15 16	Royalties	228,317.	301,001.	228,317.	
17	Occupancy	598,010.	368,120.	181,647.	48,243
18	Travel Payments of travel or entertainment expenses	330,010.	300,120.	101,017.	10,213
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	262,853.		262,853.	
21	Payments to affiliates	•		,	
22	Depreciation, depletion, and amortization	1,778,118.	1,678,346.	86,585.	13,187
23	Insurance	321,575.	288,678.	27,880.	5,017
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	COMMITGETONE AND THE	1,779,293.	1,463,752.	14,641.	300,900
b	HOUSING	1,574,977.	1,574,977.	·	
С	PRODUCTION	554,736.	554,736.		
d		-			
е	All other expenses	1,879,346.	1,723,797.	149,870.	5,679
25	Total functional expenses. Add lines 1 through 24e	36,240,262.	23,264,540.	11,116,735.	1,858,987
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (202

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Part X | Balance Sheet

Га	ILΛ	Balance Sheet					
		Check if Schedule O contains a response or not	e to any	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			1,523,076.	1	1,686,182.
	2	Savings and temporary cash investments			479,738.	2	269,035.
	3	Pledges and grants receivable, net			1,237,891.	3	3,625,824.
	4	Accounts receivable, net			19,219.	4	9,226
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst	antial c	ontributor, or 35%			
		controlled entity or family member of any of thes	se perso	ons		5	
	6	Loans and other receivables from other disqualit	fied per	sons (as defined			
		under section 4958(f)(1)), and persons described	l in sect	tion 4958(c)(3)(B)		6	
Ø	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			182,980.	8	681,137.
As	9	Prepaid expenses and deferred charges			1,373,311.	9	348,438.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	63,965,179.			
	b	Less: accumulated depreciation		33,832,019.	31,451,967.	10c	30,133,160.
	11	Investments - publicly traded securities			177,879.	11	563,667.
	12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line	11			13	
	14	Intangible assets				14	315,833.
	15	Other assets. See Part IV, line 11			0.	15	13,240,533
	16	Total assets. Add lines 1 through 15 (must equal			36,446,061.	16	50,873,035.
	17	Accounts payable and accrued expenses			3,712,260.	17	2,372,965.
	18	Grants payable		18			
	19	Deferred revenue	567,033.	19	992,491.		
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete I	Part IV	of Schedule D		21	
Ş	22	Loans and other payables to any current or form	er offic	er, director,			
Liabilities		trustee, key employee, creator or founder, subst	antial c	ontributor, or 35%			
abi		controlled entity or family member of any of thes	se perso	ons		22	
=	23	Secured mortgages and notes payable to unrela	ted thir	d parties	4,828,105.	23	6,577,516.
	24	Unsecured notes and loans payable to unrelated	d third p	parties		24	
	25	Other liabilities (including federal income tax, pa	yables t	to related third			
		parties, and other liabilities not included on lines	17-24)	. Complete Part X	_		
		of Schedule D			0.		13,518,244.
	26	Total liabilities. Add lines 17 through 25			9,107,398.	26	23,461,216.
		Organizations that follow FASB ASC 958, che	ck here	e X			
Š		and complete lines 27, 28, 32, and 33.		1	25 254 422		22 221 751
<u>la</u>	27				25,871,438.	27	22,991,761.
Ba	28	Net assets with donor restrictions			1,467,225.	28	4,420,058.
nu		Organizations that do not follow FASB ASC 9	58, che	ck here			
Ē		and complete lines 29 through 33.		1			
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds				29	
se	30	Paid-in or capital surplus, or land, building, or ed				30	
t As	31	Retained earnings, endowment, accumulated in			0.0000000000000000000000000000000000000	31	07 444 044
Se	32	Total net assets or fund balances		<u> </u>	27,338,663.	32	27,411,819.
	33	Total liabilities and net assets/fund balances			36,446,061.	33	50,873,035.

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Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	35,80		
2	Total expenses (must equal Part IX, column (A), line 25)	2	36,24		
3	Revenue less expenses. Subtract line 2 from line 1	3			46.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	27,33	<u>8,6</u>	<u>63.</u>
5	Net unrealized gains (losses) on investments	5	_	<u>9,3</u>	<u>21.</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	51	8,5	23.
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	27,41	1,8	19.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	0.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate				
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		

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SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

OREGON SHAKESPEARE

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

FESTIVAL ASSOCIATION, 93-0407022 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization

Sar	tails to quality under the tests	, motod 2010 11, p. 04.		,			
		/ > > > > > > > > > > > > > > > > > > >	43.55:-	4 3 225 -	/ 5 225 :	4 > 225 -	10
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not	0100000	00667450	17760005	10600045	06501016	100402007
		21832688.	2366/453.	1//68995.	18622345.	26591816.	108483297
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to	4.540.60	440000	4 = 0 = 0 = 0	1	4 = 6000 =	
	the organization without charge	1474962.			1708037.		
4	Total. Add lines 1 through 3	23307650.	<u> 25159850.</u>	19354247.	20330382.	28355213.	116507342
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						3910296.
	Public support. Subtract line 5 from line 4.						112597046
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4	23307650.	25159850 .	19354247.	20330382.	28355213.	116507342
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	141,171.	209,950.	200,097.	56,178.	139,938.	747,334.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on	196,255.	51,399.	-14,172.	24,648.	0.	258,130.
10	Other income. Do not include gain	,	•	•			
	or loss from the sale of capital						
	assets (Explain in Part VI.)	1318193.	606,177.	314,845.	617,651.	1550392.	4407258.
11	Total support. Add lines 7 through 10		, , ,		,		121920064
	Gross receipts from related activities,	etc. (see instruction	ons)				,732,534.
	First 5 years. If the Form 990 is for the	•	,	fourth or fifth tax v	vear as a section 5		, , , , , , , , , , , , , , , , , , , ,
.5	organization, check this box and stop	-	,, uma, uma,		,	(=/(=/	
Sec	ction C. Computation of Publi		centage				
	Public support percentage for 2022 (I			column (f))		14	92.35 %
	Public support percentage from 2021					15	92.58 %
	33 1/3% support test - 2022. If the o						
100	stop here. The organization qualifies						T
h	33 1/3% support test - 2021. If the o		-				
	and stop here. The organization qual						
172	10% -facts-and-circumstances test						
17 a	and if the organization meets the fact	-					
	meets the facts-and-circumstances te				· ·	_	
L		_	•		-	72 and line 15 is	
D	10% -facts-and-circumstances test	-					10 /0 OI
	more, and if the organization meets the				-		
19	organization meets the facts-and-circular and facts foundation. If the organization		-				
10	Private foundation. If the organization	on did HOL CHECK a	DUA UITIIIIE TO, 108	a, 100, 17a, 01 1/0	, GIICUN IIIIS DUX A		(Form 990) 2022

Schedule A (Form 990) 2022 FESTIVAL ASSOCIATION, INC.

| Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	elow, please comp	olete i ait ii.)				
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						,,
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6			, ,	, ,		,,
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income (less section 511 taxes) from businesses						
	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ne organization's fi	irst, second, third,	fourth, or fifth tax	year as a section (501(c)(3) organizatio	on,
_	check this box and stop here	-0 - 1-					
	ction C. Computation of Publi					1 1	
	Public support percentage for 2022 (I		•	column (f))		15	%
	Public support percentage from 2021					16	%
	ction D. Computation of Inves					T .= T	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from	•				18	% 7 :t
198	a 33 1/3% support tests - 2022. If the						
ŀ	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the	organization did r	not check a box or	n line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	ind
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a	hox on line 14 19	a or 19h check th	nis hox and see in	structions	

232023 12-09-22

Schedule A (Form 990) 2022

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
За		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9c		
10a		
10b		<u></u>

232024 12-09-22

Par	t IV Sup	porting Organizations (continued)			
				Yes	No
11	Has the orga	anization accepted a gift or contribution from any of the following persons?			
а	A person wh	o directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, t	he governing body of a supported organization?	11a		
b	A family me	mber of a person described on line 11a above?	11b		
С	A 35% contr	olled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	<u>detail in</u> Par	t VI.	11c		
Sect	ion B. Ty	pe I Supporting Organizations			
				Yes	No
		erning body, members of the governing body, officers acting in their official capacity, or membership of one or			
		rted organizations have the power to regularly appoint or elect at least a majority of the organization's officers, trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
		perated, supervised, or controlled the organization's activities. If the organization had more than one supported			
		describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	-		
		rganizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
		nization operate for the benefit of any supported organization other than the supported			
		(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
		providing such benefit carried out the purposes of the supported organization(s) that operated,	0		
		or controlled the supporting organization. De II Supporting Organizations	2		
5000	O. 19 ₁	or in Supporting Siguinzations		Yes	No
1	Were a maio	rity of the organization's directors or trustees during the tax year also a majority of the directors		162	INO
	-	of the organization's supported organization(s)? If "No," describe in Part VI how control			
		ent of the supporting organization was vested in the same persons that controlled or managed			
	Ū	ent of the supporting organization was vested in the same persons that controlled of managed and organization(s).	1		
Sect	ion D. All	Type III Supporting Organizations			
				Yes	No
1	Did the orga	nization provide to each of its supported organizations, by the last day of the fifth month of the			
	_	's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a co	py of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization	's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of	the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization	(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organiza	tion maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason o	the relationship described on line 2, above, did the organization's supported organizations have a			
	-	pice in the organization's investment policies and in directing the use of the organization's			
		ssets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
2001	supported o	rganizations played in this regard. De III Functionally Integrated Supporting Organizations	3		
		ox next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).	•		
a		ganization satisfied the Activities Test. Complete line 2 below.			
b c		ganization is the parent of each of its supported organizations. <i>Complete</i> line 3 <i>below.</i> ganization supported a governmental entity. <i>Describe in Part VI how you supported a governmental entity (see ins</i>			
2		ganization supported a governmental entity. Describe in Fart VI now you supported a governmental entity (see ins st. Answer lines 2a and 2b below.	struction	S). Yes	No
		tially all of the organization's activities during the tax year directly further the exempt purposes of		163	140
		ed organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
		orted organizations and explain how these activities directly furthered their exempt purposes,			
		anization was responsive to those supported organizations, and how the organization determined			
	·	trivities constituted substantially all of its activities.	2a		
		ities described on line 2a, above, constitute activities that, but for the organization's involvement,			
		of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
		easons for the organization's position that its supported organization(s) would have engaged in			
		es but for the organization's involvement.	2b		
		pported Organizations. Answer lines 3a and 3b below.			
		nization have the power to regularly appoint or elect a majority of the officers, directors, or			
	_	ach of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
		nization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its suppo	ted organizations? If IIVes II describe in Part VI the releasely to the experimentary in this reserve	βþ		

93-0407022 Page 6 Schedule A (Form 990) 2022 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3. 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). 4 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 Multiply line 5 by 0.035 6 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year 1 1 Adjusted net income for prior year (from Section A, line 8, column A) 2 Enter 0.85 of line 1. 2 Minimum asset amount for prior year (from Section B, line 8, column A) 3 3 Enter greater of line 2 or line 3. 4 5 5 Income tax imposed in prior year

Schedule A (Form 990) 2022

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

6

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions)

instructions)

OREGON SHAKESPEARE 93-0407022 Page 7 FESTIVAL ASSOCIATION, INC Schedule A (Form 990) 2022 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) **Current Year** Section D - Distributions 1 1 Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 Amounts paid to acquire exempt-use assets 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 Other distributions (describe in Part VI). See instructions. 6 6 7 7 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 9 Distributable amount for 2022 from Section C, line 6 Line 8 amount divided by line 9 amount 10 10 (i) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Amount for 2022 Pre-2022 1 Distributable amount for 2022 from Section C, line 6 2 Underdistributions, if any, for years prior to 2022 (reasonable cause required - explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2022 **a** From 2017 **b** From 2018 c From 2019 **d** From 2020 e From 2021 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2022 distributable amount i Carryover from 2017 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. 4 Distributions for 2022 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2022 distributable amount c Remainder. Subtract lines 4a and 4b from line 4.

Schedule A (Form 990) 2022

5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater

7 Excess distributions carryover to 2023. Add lines 3j

than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in

Part VI. See instructions.

and 4c.

8 Breakdown of line 7: a Excess from 2018 **b** Excess from 2019 c Excess from 2020 d Excess from 2021 e Excess from 2022

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,
	line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
	Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

OREGON SHAKESPEARE

Schedule of Contributors

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Employer identification number

FESTIVAL ASSOCIATION 93-0407022 INC Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

 $\ \ \, \text{LHA} \ \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2022)

Name of organization
OREGON SHAKESPEARE
FESTIVAL ASSOCIATION, INC.

Employer identification number
93-0407022

Part I	Contributors (see instructions). Use duplicate copies of Part I if additi	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$1,500,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		\$1,390,020.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3		\$1,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
4		\$4,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 5	Name, address, and ZIP + 4	Total contributions	Person X Payroll
(a)	(b)	(c)	(d)
No. 6	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
OREGON SHAKESPEARE
FESTIVAL ASSOCIATION, INC.

Employer identification number
93-0407022

Part II	Noncash Property (see instructions). Use duplicate copies of P	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Employer identification number

Name of organization

OREGON SHAKESPEARE FESTIVAL ASSOCIATION, 93-0407022 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

, ,	501(c)(4), (5), or (6) organizat	tions: Complete Part III.			
Name of org		SHAKESPEARE		Em	ployer identification number
	FESTIVA	L ASSOCIATION, I	NC.		93-0407022
Part I-A	Complete if the org	janization is exempt und	er section 501(c)	or is a section 527 o	rganization.
2 Politica	e a description of the organizal campaign activity expenditer hours for political campai				\$
Part I-B	Complete if the ord	anization is exempt und	er section 501(c)	(3)	
	<u> </u>	•		` '	<u> </u>
2 Entert	he amount of any excise tax	incurred by the organization und incurred by organization manage	ers under section 4955	······································	Φ
		n 4955 tax, did it file Form 4720			
	," describe in Part IV.				
Part I-C		anization is exempt und	er section 501(c),	except section 501	(c)(3).
1 Enter t	he amount directly expended	d by the filing organization for se	ction 527 exempt func	tion activities	\$
		ization's funds contributed to ot			
exemp	t function activities				\$
3 Total e	xempt function expenditures	a. Add lines 1 and 2. Enter here a	and on Form 1120-POL	-,	
line 17	b				\$
4 Did the	e filing organization file Form	1120-POL for this year?			Yes No
made p contrib	payments. For each organiza outlons received that were pro	nployer identification number (El tion listed, enter the amount pai comptly and directly delivered to additional space is needed, prov	d from the filing organi a separate political org	zation's funds. Also enter t anization, such as a separa	he amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	contributions received and

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

section 501(h)). A Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, expenses, and share of excess lobbying expenditures). B Check if the filing organization checked box A and "limited control" provisions apply. Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) 1a Total lobbying expenditures to influence public opinion (grassroots lobbying) b Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1a and 1d) f Lobbying nontaxable amount. Enter the amount from the following table in both columns. If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 S175,000 plus 10% of the excess over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 S175,000 plus 10% of the excess over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Fit there is an amount defer than zero or less, enter -0- i Subtract line 1g from line 1a. If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2019 (b) 2020 (c) 2021 (d) 2022 (e) 1	ed group
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) 1a Total lobbying expenditures to influence public opinion (grassroots lobbying) b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount. Enter the amount from the following table in both columns. If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 S175,000 plus 15% of the excess over \$500,000. Over \$1,500,000 but not over \$1,000,000 S225,000 plus 15% of the excess over \$1,000,000. Over \$17,000,000 Over \$17,000,000 Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a. If zero or less, enter -0 j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (a) 2019 (b) 2020 (c) 2021 (d) 2021 (d) 2022 (d) 2021 (d) 2022 (e) 2021 (d) 2022 (d) 2021 (d) 2022 (e) 2021 (d) 2022 (e) 2021 (d) 2022 (e) 2021 (d) 2022 (e) 2021	
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d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount. Enter the amount from the following table in both columns. If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$17,000,000 S10,000,000 S1	
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Not over \$500,000	
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000. Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000. Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000. Over \$17,000,000 \$1,000,000. g Grassroots nontaxable amount (enter 25% of line 1f) \$250,000. h Subtract line 1g from line 1a. If zero or less, enter -0. i Subtract line 1f from line 1c. If zero or less, enter -0. j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (a) 2019 (b) 2020 (c) 2021 (d) 2022 (e) 3	
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Calendar year (a) 2019 (b) 2020 (c) 2021 (d) 2022 (e) 3	
·	
	otal
2a Lobbying nontaxable amount 1,000,000. 1,000,000. 1,000,000. 1,000,000. 1,000,000. 4,000	,000.
b Lobbying ceiling amount (150% of line 2a, column(e)) 6 , 0 0 0	
c Total lobbying expenditures 100,000. 541,000. 344,000. 985	,000.
	,000.
e Grassroots ceiling amount (150% of line 2d, column (e))	

Schedule C (Form 990) 2022

200,000.

100,000.

100,000.

Schedule C (Form 990) 2022 FESTIVAL ASSOCIATION, INC. 93-04070 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

r each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	ugh 1i below, provide in Part IV a detailed description (a)		(b) Amount	
the lobbying activity.	No			
During the year, did the filing organization attempt to influence foreign, national, state, or				
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of:				
a Volunteers?				
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
c Media advertisements?				
d Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?				
g Direct contact with legislators, their staffs, government officials, or a legislative body?				
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i Other activities?				
j Total. Add lines 1c through 1i				
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
art III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5	5), or se	ction	
501(c)(6).			T	
			Yes	No
Were substantially all (90% or more) dues received nondeductible by members?				
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section	ne prior year? n 501(c)(5	2 3 5), or se		3. is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	ne prior year? n 501(c)(5 "No" OR	2 3 5), or sec (b) Part		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members	n 501(c)(5 "No" OR	2 3 5), or sec (b) Part		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	n 501(c)(5 "No" OR	2 3 5), or sec (b) Part		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	ne prior year? n 501(c)(5 "No" OR	2 3 5), or sec (b) Part		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year	ne prior year? n 501(c)(5 "No" OR	2 3 5), or sec (b) Part		3, is
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Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Carryover from last year	n 501(c)(5 "No" OR (2 3 5), or sec (b) Part		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year	n 501(c)(5 "No" OR (2 3 5), or sec (b) Part		3, is
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Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politie expenses for which the section 527(f) tax was paid). Current year Carryover from last year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeded the organization agree to carryover to the reasonable estimate of nondeductible lobbying and pexpenditures next year?	n 501(c)(5 "No" OR	2 3 5), or sec (b) Part 1 2a 2b 2c 3		3, is
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

OREGON SHAKESPEARE

FESTIVAL ASSOCIATION, INC.

Employer identification number 93-0407022

Schedule D (Form 990) 2022

Pa	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	_	
	are the organization's property, subject to the organization's e		
6	Did the organization inform all grantees, donors, and donor ac		-
	for charitable purposes and not for the benefit of the donor or		
Pa			
			Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	`	a historically important land area
	Preservation of land for public use (for example, recreat Protection of natural habitat	· —	a historically important land area
	Preservation of open space	Preservation of	a certified historic structure
2	Complete lines 2a through 2d if the organization held a qualification	ed conservation contribution in the form	of a conservation easement on the last
_	day of the tax year.	ed conservation contribution in the form of	Held at the End of the Tax Year
а	Total number of conservation easements		
b			-
c	Number of conservation easements on a certified historic stru		
	Number of conservation easements included in (c) acquired at		
-	historic structure listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele		
	year	, , ,	3
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the peri	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it	holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing cons	ervation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handle	ing of violations, and enforcing conservat	ion easements during the year
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170(h	n)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation		
	balance sheet, and include, if applicable, the text of the footnote	ote to the organization's financial stateme	ents that describes the
	organization's accounting for conservation easements.		
Pa	T III Organizations Maintaining Collections of		her Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under FASB ASC 958	•	
	of art, historical treasures, or other similar assets held for public		•
	service, provide in Part XIII the text of the footnote to its finance		
р	If the organization elected, as permitted under FASB ASC 958		
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	erance of public service,
	provide the following amounts relating to these items:		*
	(i) Revenue included on Form 990, Part VIII, line 1		
0		ourse, or other similar assets for financial	· · · · · · · · · · · · · · · · · · ·
2	If the organization received or held works of art, historical trea		gain, provide
_	the following amounts required to be reported under FASB AS	_	¢
a	Revenue included on Form 990, Part VIII, line 1		
เม	Assets included in Form 990, Part X		v

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	rt III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, o	r Other	Similar	Assets	(conti	nued)	
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that	make sig	nificant u	se of its			
	collection items (check all that apply):									
а	Public exhibition	d	Loan or exc	hange progra	am					
b	Scholarly research	е	Other							
С	Preservation for future generations									
4	Provide a description of the organization's co	llections and explain	how they further th	e organizatio	n's exem	pt purpos	se in Part	XIII.		
5	During the year, did the organization solicit o	r receive donations o	of art, historical treas	sures, or othe	er similar a	ssets				
	to be sold to raise funds rather than to be maintained as part of the organization's collection?									
Par	rt IV Escrow and Custodial Arrang		ete if the organizatio	n answered '	'Yes" on F	orm 990	, Part IV,	line 9, or		
	reported an amount on Form 990, Par	t X, line 21.								
1a	Is the organization an agent, trustee, custodia		•				_	_	_	_
	on Form 990, Part X?						L	Yes	L	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:							
								Amoun	<u>.t</u>	
	Beginning balance					1c				
d	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f		٦.,		
	Did the organization include an amount on Fo				-	y?	∟	_ Yes	F	_ No
	rt V Endowment Funds. Complete in					······				
ı aı	Endownient i dilds. Complete i	(a) Current year	(b) Prior year	(c) Two year			ears back	(e) Fou	r vear	
10	Beginning of year balance	30,784,836.	38,664,051.	31,072			02,595.	 		,064.
		15,065.	70,280.		9,165.		70,147.	"		,740.
b	Contributions Net investment earnings, gains, and losses	2,018,079.	-6,173,203.		1,851.		79,797 .	3		,167.
d	Grants or scholarships	_,,	.,,		5,885.		00,000.			,811.
e	Other expenditures for facilities				, , , , , ,		, , , , , , ,		,	,
·	and programs	6,250,000.	1,639,785.	1,447	7,951.	1.4	63,115.	1	.478	,127.
f	Administrative expenses	111,721.	136,507.		1,584.		16,969.			,438.
g	End of year balance	26,456,259.	30,784,836.				72,455.			,595.
2	Provide the estimated percentage of the curr	ent vear end balance	(line 1g. column (a)	•			-			
а	Board designated or quasi-endowment	6.1000	%	,						
b	Permanent endowment 72.8000	%	_							
С	Term endowment 21.1000	 %								
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%.								
За	Are there endowment funds not in the posses	ssion of the organiza	tion that are held ar	nd administer	ed for the					
	organization by:								Yes	No
	(i) Unrelated organizations							3a(i)		X
	(ii) Related organizations							3a(ii)		
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as require	ed on Schedule R?					3b	X	
4	Describe in Part XIII the intended uses of the		wment funds.							
Par	rt VI Land, Buildings, and Equipm									
	Complete if the organization answered		· · · · · · · · · · · · · · · · · · ·	ee Form 990	, Part X, li	ne 10.				
	Description of property	(a) Cost or o	` '	or other		cumulate	ed	(d) Boo	ık valı	ıe
		basis (investn	,	(other)	depi	reciation		2 (1	1 ^	<u> </u>
	Land			1,851.	10 5	11 (00 1	3,60		
	Buildings			2,964.		11,68		8,20		
	Leasehold improvements	I		3,459.		94,31		8,24		
	Equipment			4,691.		62,36				25.
	Other			2,214.	3	63,64		0,13		65.
ıotal	I. Add lines 1a through 1e. (Column (d) must e	gual Form 990. Part	X. column (B). line 1	Uc.)						
							Schedule	rorr) ע :	บ ลลด	1 2022

OREGON SHAK					_
	SOCIATION,	INC.	9	3-0407022	Page 3
Part VII Investments - Other Securities.					
Complete if the organization answered "Yes"					
(a) Description of security or category (including name of security)	(b) Book value	(c) Method o	of valuation: Cost or er	nd-of-year market v	alue
(1) Financial derivatives					
(2) Closely held equity interests					
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)					
Part VIII Investments - Program Related.					
Complete if the organization answered "Yes"	on Form 990, Part IV,				
(a) Description of investment	(b) Book value	(c) Method o	of valuation: Cost or er	nd-of-year market v	alue
<u>(1)</u>					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)					
Part IX Other Assets.					
Complete if the organization answered "Yes"	on Form 990, Part IV,	line 11d. See Form 99	0, Part X, line 15.		
(a)) Description			(b) Book va	alue
(1) OPERATING LEASE RIGHT-OF-	USE			13,235	,417.
T T T C C C C T T T T T T T T T T T T T					116

(a) Description	(b) Book value
(1) OPERATING LEASE RIGHT-OF-USE	13,235,417.
(2) LEASE ORIGINATION FEE	5,116.
(3)	
(4)	
(5)	
(6)	
(8)	
(9)	
Total (Column (b) must equal Form 900, Part V, col. (P) line 15.)	13 240 533.

mn (b) must equal Form
Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	CURRENT PORTION OF LEASE	
(3)	LIABILITIES	244,527.
(4)	LEASE LIABILITIES	13,273,717.
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	13,518,244.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2022

THE ORGANIZATION FOLLOWS THE PROVISIONS OF FASB ASC 740 TOPIC ACCOUNTING

FOR UNCERTAINTY IN INCOME TAXES. MANAGEMENT HAS EVALUATED THE

ORGANIZATION'S TAX POSITIONS AND CONCLUDED THAT THERE ARE NO UNCERTAIN TAX

Part XIII Supplemental Information (continued)	93-040/022 Page 5
Supplemental Information (continued)	
DOGETHEOUG WILL DECUEDE AD THEMWEND DO DUE DEVINETAL CONTROL	FINE ES COMPLU
POSITIONS THAT REQUIRE ADJUSTMENT TO THE FINANCIAL STATEM	TENTS TO COMPLY
MIMIL DROWE OF MILE MODIC	
WITH PROVISIONS OF THIS TOPIC.	

SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Part I

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

OREGON SHAKESPEARE

FESTIVAL ASSOCIATION, INC.

Employer identification number 93-0407022

required to complete this part.							
1 Indicate whether the organization rais	sed funds through any of the follow	ing activ	ities.	Check all that apply.			
a X Mail solicitations e X Solicitation of non-government grants							
b X Internet and email solicitations							
c X Phone solicitations	g X Speci	ial fundra	ising	events			
d X In-person solicitations			Ū				
2 a Did the organization have a written	or oral agreement with any individu	al (includ	ling of	ficers, directors, trus	tees, or		
key employees listed in Form 990, F					X Yes	No	
b If "Yes," list the 10 highest paid indi	· · ·	•		•	ne fundraiser is to be		
compensated at least \$5,000 by the	` ' '		5				
	T	()			() () ()		
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have cu or con contribu	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization	
DCM, INC 330 WEST 38TH ST.		Yes	No				
STE 207, NEW YORK, NY 10018	TELEFUNDRAISING		Х	153,204.	91,767.	61,437.	
THE FUNDING STRATEGISTS -							
2700 LAKE OLYMPIC PARKWAY,	CONSULTING/GRANTS		Х	0.	96,000.	-96,000.	
THE GRANT LAB - 3117 CAMELOT							
DR, BRYAN, TX 77802	CONSULTING/GRANTS		Х	0.	34,588.	-34,588.	
HUMMINGBIRD IMPACT - 1135	INTERIM DEVELOPMENT						
OLIVER ST, REDWOOD CITY, CA	CONTRACTOR		х	0.	66,667.	-66,667.	
2468 APPRECIATE - 1012					,	•	
BELLVIEW AVE, ASHLAND, OR	CONSULTING		Х	0.	18,750.	-18,750.	
					,	•	
	1						
Total				153,204.	307,772.	-154,568.	
3 List all states in which the organization	on is registered or licensed to solici	t contribu	utions	· · · · · · · · · · · · · · · · · · ·			
or licensing.					in to exempt here is	9.01.41.0	
OR, WA, CA							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990) 2022

Pa	rt I	Fundraising Events. Complete if th	e organization answered	"Yes" on Form 990, Pa	art IV, line 18, or reported	more than \$15,000
		of fundraising event contributions and gro			 	ts greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
4)			(event type)	(event type)	(total number)	col. (c))
anne						
Revenue	1	Gross receipts				
_	2	Less: Contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
·o	5	Noncash prizes				
pense	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
D	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4 through				
_	11	Net income summary. Subtract line 10 from li				
Pa	rt I		answered "Yes" on Form	990, Part IV, line 19, or	reported more than	
_		\$15,000 on Form 990-EZ, line 6a.	Ī	(I-) Dull toba/instant	1	(d) Total coming (add
ne			(a) Bingo (b) Pull tabs/instant bingo/progressive bingo (c) Other gaming		(d) Total gaming (add col. (a) through col. (c))	
Revenue						
ď	1	Gross revenue				
SS	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
	5	Other direct expenses				
		other direct expenses	Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 through	5 in column (d)			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)			
•	F4		-4			
		er the state(s) in which the organization condu he organization licensed to conduct gaming ac		etatos?		Yes No
		No," explain:				. I res I NO
	"	To, Oxpiani.				
		re any of the organization's gaming licenses re Yes," explain:			year?	Yes No
	_					
23208	2 10	-27-22			Sche	edule G (Form 990) 2022

Schedule G (Form 990) 2022

OREGON SHAKESPEARE FESTIVAL ASSOCIATION.

Sch	ledule G (Form 990) 2022 FESTIVAL ASSOCIATION, INC. 93-	040/022	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity conducted in:		
а	a The organization's facility	13a	%
	o An outside facility	13b	<u>%</u>
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount		
	of gaming revenue retained by the third party \$		
С	If "Yes," enter name and address of the third party:		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation \$		
	Description of convices provided		
	Description of services provided		
	☐ Director/officer ☐ Employee ☐ Independent contractor		
	Mandatory distributions:		
а	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	L Yes	∟ No
b	• Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
Pa	organization's own exempt activities during the tax year \$ Int IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pa	art III lines 0	9h 10h
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	art III, III 100 0,	05, 105,
	, , , , , , , , , , , , , , , , , , , ,		
SC	HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISER	S:	
/ -	\ NAME OF EINDDATGED. DOW INC		
<u>(I</u>) NAME OF FUNDRAISER: DCM, INC.		
(I) ADDRESS OF FUNDRAISER: 330 WEST 38TH ST. STE 207, NEW YORK,	NY 100	18
<u>, </u>	, indicade of fonditions. 330 mag. 30in bis bie 207, maw fond, i	.,1 100	
, -	\ NAME OF BUILDING MUE BUILDING CERTIFICATION		_
<u>(I</u>) NAME OF FUNDRAISER: THE FUNDING STRATEGISTS		
(I) ADDRESS OF FUNDRAISER:		
27	00 LAKE OLYMPIC PARKWAY, SUITE 202, MISSOURI CITY, TX 77459		
	TO THE TOTAL TO THE TOTAL TOTA		

Part IV Supplemental Information (continued)
(I) NAME OF FUNDRAISER: THE GRANT LAB
(I) ADDRESS OF FUNDRAISER: 3117 CAMELOT DR, BRYAN, TX 77802
(I) NAME OF FUNDRAISER: HUMMINGBIRD IMPACT
(I) ADDRESS OF FUNDRAISER: 1135 OLIVER ST, REDWOOD CITY, CA 94061
(I) NAME OF FUNDRAISER: 2468 APPRECIATE
(I) ADDRESS OF FUNDRAISER: 1012 BELLVIEW AVE, ASHLAND, OR 97520
PART I, LINE 2B, COLUMN (V):
DCM BILLS AN HOURLY RATE FOR LABOR PLUS AN EMPLOYEE ASSESSMENT FEE IF
THERE IS A LAW CHANGE DURING THE COURSE OF THE CAMPAIGN. DCM ALSO CHARGES
COMMISSION FEES ON REVENUE DURING THE CALLING WEEKS AND THE TWO WEEKS
AFTER THE COMPLETION OF CALLING.
CONSULTANTS CHARGE A FLAT HOURLY RATE.

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

OREGON SHAKESPEARE FESTIVAL ASSOCIATION, INC. **Employer identification number** 93-0407022

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:	_	37	
a	Receive a severance payment or change-of-control payment?	4a	X	v
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		_^
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only position 504(a)(2), 504(a)(4), and 504(a)(00) agraphications must complete lines 5.0			
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
5	contingent on the revenues of:			
•		5a		Х
	The organization? Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.	5.5		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ū	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	2 and/or 1099-MISC compensation	and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) DAVID SCHMITZ	(i)	417,391.	0	0	7,538.	27,191.	452,120.	0
EXECUTIVE DIRECTOR	(ii)	• 0	• 0	0	• 0	0		• 0
(2) NATAKI MYERS	(i)	411,041.	0.	0	7,846.	27,191.	443,078.	0.
ARTISTIC DIRECTOR	(ii)		0.	0.	0.			0.
(3) ANYANIA MUSE	(i)	195,743.	0.	0.	3,835.	18,283.	217,861.	• 0
MANAGING DIRECTOR OPERATIONS/IDEA	(ii)		0.	0.	0.			0.
(4) ALYS HOLDEN	(i)	169,199.	0.	0.	1,828.	18,291.	189,318.	• 0
DIRECTOR OF PRODUCTION	(ii)	• 0	• 0	0	• 0	0	• 0	• 0
(5) AMANDA BRANDES	Ξ	168,222.	0.	0	3,461.	18,287.	189,970.	• 0
DIRECTOR OF DEVELOPMENT	€	• 0	0	0	• 0	0	0	0
(6) KIM, JI-YEON	(i)	141,172.	0.	0	2,695.	17,551.	161,418.	• 0
DIRECTOR OF INNOVATION & STRATEGY	€	• 0	• 0	0	• 0	0	• 0	• 0
(7) TEO, MEI ANN	Ξ	141,075.	0	0	2,471.	9,412.	152,958.	0
DIRECTOR OF NEW WORKS	€	• 0	0	0	• 0	0	0	0
(8) EVREN ODCIKIN	(i)	155,223.	0.	0	3,201.	18,291.	176,715.	• 0
ASSOCIATE ARTISTIC DIRECTOR	(ii)	• 0	0.	0	• 0	0.	• 0	0.
	Ξ							
	Œ							
	Ξ							
	Œ							
	Ξ							
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	Ξ							
	⊞							
	Ξ							
	(ii)							
	(i)							
	(iii							
	<u>(i)</u>							
	<u> </u>							
	Ξ							
	(ii)							
	1							

Schedule J (Form 990) 2022

Part III Supplemental Information

P

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.		THE FYE 10/31/2023:	ERS \$240,933									Schedule J (Form 990) 2022
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4:	PART I, LINE 4A:	SEVERANCE PAID FOR THE FOLLOWING IN THE FYE 1	DAVID SCHMITZ \$212,500 AND NATAKI MYERS \$240,									

SCHEDULE L

(Form 990)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

orization OREGON SHAKESPEARE
FESTIVAL ASSOCIATION, INC.

Employer identification number

93-0407022 Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (b) Relationship between disqualified (d) Corrected? (a) Name of disqualified person (c) Description of transaction person and organization Yes No 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Part II Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (h) Approved (a) Name of (d) Loan to or (i) Written (b) Relationship (c) Purpose (e) Original (f) Balance due (g) In by board or from the interested person with organization of loan principal amount default? agreement? committee? organization? To From Yes No Yes No Yes No Total Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (c) Amount of (e) Purpose of (b) Relationship between (d) Type of assistance assistance assistance interested person and the organization

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2022

FESTIVAL ASSOCIATION, INC.

(a) Name of interested person	d "Yes" on Form 990, Part IV, line 28a, 28 (b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's
	person and the organization	แลกรอบเบก	transaction	Yes	nues?
KIRKALDY MYERS	SPOUSE OF KEY EMPLO	19,200.	CONTRACTED		Х
Part V Supplemental Information.	anno de acceptione en Cobedule I (anni				
Provide additional information for resp	oonses to questions on Schedule L (see i	nstructions).			
SCH L, PART IV, BUSINESS T	RANSACTIONS INVOLVIN	G INTEREST	ED PERSONS:		
(A) NAME OF PERSON: KIRKAI	DY MYERS				
(B) RELATIONSHIP BETWEEN 1	INTERESTED PERSON AND	ORGANIZAT	ION:		
SPOUSE OF KEY EMPLOYEE (OF	FFICER)				
(D) DESCRIPTION OF TRANSAC	TTON: CONTRACTED SER	VICES			
(D) DESCRIPTION OF TRANSAC	CITON: CONTRACTED DER	VICED			

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OREGON SHAKESPEARE

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Employer identification number 93-0407022

	FESTIVAL ASS	OCIATI	ON, INC.		93-0	4070	022	
Pai	rt I Types of Property							
	-	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu	termini	_	5
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	15	344,765.	AVG HIGH LO	W		
10	Securities - Closely held stock			,				
11	Securities - Partnership, LLC, or							
• •	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other (WINE)	Х	1	468.	FMV			
26	Other ()		_					
27	Other (
28	Other (
29	Number of Forms 8283 received by the organization	zation durino	the tax vear for c	ontributions				
	for which the organization completed Form 82							
		oo,. a, _					Yes	No
30a	During the year, did the organization receive by	v contributio	n any property rep	orted in Part I. lines 1 throug	h 28. that it			
	must hold for at least 3 years from the date of		• • • • •					
	exempt purposes for the entire holding period?					30a		X
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance p	oolicv that re	equires the review of	of any nonstandard contribut	ions?	31	Х	
	Does the organization hire or use third parties	•	•	•				
	contributions?		_			32a		Х
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in c	olumn (c) fo	r a type of property	for which column (a) is chec	ked.			
	describe in Part II.	(5, 10.	-, i= = - , p. 5p. 5(5)	(3) 15 01100				

232141 09-09-22

LHA

Schedule M (Form 990) 2022

Schedule M (Form 990) 2022

232142 09-09-22

SCHEDULE 0 (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

OREGON SHAKESPEARE FESTIVAL ASSOCIATION, INC.

Employer identification number 93-0407022

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THROUGH ILLUMINATING INTERPRETATIONS OF NEW AND CLASSIC PLAYS, AND INSPIRING A LOVE OF OUR ART FORM FOR CURRENT AND FUTURE GENERATIONS. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: CONNECTION WITH BOTH YOUNG AND ADULT LEARNERS.

FORM 990, PART VI, SECTION A, LINE 1A:

THE EXECUTIVE COMMITTEE IS COMPRISED OF FIVE BOARD OFFICERS AND THREE ADDITIONAL BOARD MEMBERS, ALL APPROVED BY VOTE OF THE ENTIRE BOARD OF DIRECTORS. THE EXECUTIVE COMMITTEE BRINGS PROPOSALS TO THE ENTIRE BOARD OF DIRECTORS FOR VOTING.

FORM 990, PART VI, SECTION B, LINE 11B:

BEFORE THE FORM 990 IS FILED, IT WILL BE REVIEWED IN DETAIL BY THE FINANCE THE FINANCE COMMITTEE AND THE AUDIT COMMITTEE. ALL MEMBERS OF CONTROLLER, THE BOARD OF DIRECTORS WILL RECEIVE A COMPLETE COPY OF FORM 990 BEFORE IT IS FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

GOVERNING BOARD: ALL MEMBERS ARE REQUIRED ANNUALLY TO DISCLOSE ANY CONFLICT OR POTENTIAL CONFLICT, AND TO RECUSE THEMSELVES IF ANY CONFLICT EXISTS. DISCLOSURE FORMS ARE REVIEWED BY STAFF AND FILED WITH THE EXECUTIVE DIRECTOR. THE FORMS MAY ALSO BE REVIEWED BY THE INDEPENDENT AUDITOR. STAFF: ALL STAFF ARE GOVERNED BY A SEPARATE POLICY. STAFF ARE REQUIRED TO DISCLOSE A CONFLICT OR POTENTIAL CONFLICT AT ANYTIME SUCH A CONFLICT MIGHT Schedule O (Form 990) 2022 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

232211 10-28-22

Schedule O (Form 990) 2022 Page 2

Name of the organization OREGON SHAKESPEARE FESTIVAL ASSOCIATION, INC.

Employer identification number 93-0407022

ARISE. THE POLICY OUTLINES A PROCESS FOR RESOLVING ANY CONFLICT.

FORM 990, PART VI, SECTION B, LINE 15:

EACH YEAR THE ENTIRE BOARD IS ASKED TO EVALUATE THE PERFORMANCE OF THE

ARTISTIC DIRECTOR AND THE EXECUTIVE DIRECTOR AND TO GIVE THEIR INPUT TO THE

BOARD PRESIDENT. THE BOARD PRESIDENT, IN TURN, DISCUSSES THE REVIEWS WITH

THE EXECUTIVE COMMITTEE. THE RESULTS OF THE REVIEWS ARE PRESENTED TO THE

ARTISTIC AND EXECUTIVE DIRECTORS BY THE BOARD PRESIDENT, AT WHICH TIME THE

GOALS FOR THE UPCOMING YEAR ARE ALSO DISCUSSED.

EVERY THREE YEARS, WRITTEN MULTI-YEAR EMPLOYMENT CONTRACTS ARE ESTABLISHED

FOR THE ARTISTIC AND EXECUTIVE DIRECTORS. THE CONTRACTS INCLUDE THE

SALARIES SET BY THE EXECUTIVE COMMITTEE PURSUANT TO A COMPENSATION POLICY

AND UTILIZING COMPARABILITY DATA FROM OTHER MAJOR THEATRES THROUGHOUT THE

UNITED STATES. THE RESULTS OF THE SALARY REVIEWS ARE COMMUNICATED TO THE

FULL BOARD IN EXECUTIVE SESSION. PURSUANT TO THE COMPENSATION POLICY, THE

EXECUTIVE COMMITTEE ALSO CONSULTS COMPARABILITY DATA FOR PURPOSES OF

REVIEWING THE REASONABLENESS OF COMPENSATION SET BY THE ORGANIZATION FOR

SOME INDIVIDUALS WHO ARE OR POTENTIALLY COULD BE CONSIDERED DISQUALIFIED

PERSONS UNDER SECTION 4958 OF THE INTERNAL REVENUE CODE.

FORM 990, PART VI, SECTION C, LINE 19:

OREGON SHAKESPEARE FESTIVAL ASSOCIATION'S GOVERNING DOCUMENTS, AUDIT
REPORTS AND FORMS 990 ARE AVAILABLE TO THE PUBLIC UPON REQUEST. THE
CONFLICT OF INTEREST POLICY IS AVAILABLE UPON REQUEST.

FORM 990, PART XII, LINE 2C:

THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

Schedule O (Form 990) 202	22	Page 2
Name of the organization	OREGON SHAKESPEARE	Employer identification number
	FESTIVAL ASSOCIATION, INC.	Employer identification number 93-0407022
		·

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

2022 Open to Public Inspection

OMB No. 1545-0047

Go to www.irs.gov/Form990 for instructions and the latest information.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

INC.

FESTIVAL ASSOCIATION,

SHAKESPEARE

OREGON

Name of the organization

Partl

Department of the Treasury Internal Revenue Service

Inspection

Employer identification number 93-0407022

0. FESTIVAL ASSOCIATION 0. FESTIVAL ASSOCIATION Direct controlling DREGON SHAKESPEARE OREGON SHAKESPEARE End-of-year assets **e** . 0 Total income ਉ Legal domicile (state or foreign country) OREGON DREGON PRODUCTION OF THEATRICAL PRODUCTION OF MULTIMEDIA Primary activity PRODUCTIONS SOFTWARE 87-2341166 Name, address, and EIN (if applicable) of disregarded entity 32-0279547 THE CYMBELINE PROJECT LLC -LLC 97520 97520 OSF SOLUTIONS, P.O. BOX 1120 P.O. BOX 1120 OR OR ASHLAND, ASHLAND,

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Part II

(2(b)(13)	<u> </u>			×					
(g) Section 512(b)(13) controlled	entity?								
(f) Direct controlling	entity	OREGON	SHAKESPEARE	FESTIVAL					
(e) Public charity	status (if section 501(c)(3))			LINE 12B, II FESTIVAL					
(d) Exempt Code	section			501(C)(3)					
(c) Legal domicile (state or	foreign country)			OREGON					
(b) Primary activity		SUPPORT FOR OREGON	SHAKESPEARE FESTIVAL	ASSOCIATION, INC.					
(a) Name, address, and EIN	of related organization		OREGON SHAKESPEARE FESTIVAL ENDOWMENT FUND -	93-6041618, P.O. BOX 158, ASHLAND, OR 97520 ASSOCIATION, INC.					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.
SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2022

OREGON SHAKESPEARE

INC. FESTIVAL ASSOCIATION, Schedule R (Form 990) 2022 Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. PartIII

Page 2

93-0407022

General or Percentage managing ownership 乏 managing partner? Yes 9 Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) Ξ Disproportionate Yes No allocations? Ξ Share of end-of-year assets <u>(g</u> Share of total income Predominant income (related, unrelated, excluded from tax under sections 512-514) (e (d)
| Direct controlling entity Legal domicile (state or foreign country) Primary activity <u>a</u> Name, address, and EIN of related organization <u>a</u>

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

ı			ı	ı		ı		ı		ı		ı	
	<u> </u>	512(b)(13) controlled	å										
		512 con	Yes										
	Ð	Percentage ownership											
	(a)	Share of end-of-year	assets										
	£	Share of total income											
	(e)	ling Type of entity Sh. (C corp, S corp,	or trust)										
	(g)	Direct control entity											
	(c)	Legal domicile (state or	country)										
IIIg tile tax year.	(a)	Primary activity											
organizations treated as a corporation or trust dufing the tax year.	(a)	Name, address, and EIN of related organization											

Schedule R (Form 990) 2022

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93-0407022

Page 3

Yes No

INC. OREGON SHAKESPEARE FESTIVAL ASSOCIATION, Schedule R (Form 990) 2022 Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	lated organizations listed ii	n Parts II:IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		D		1 a		×
b Gift, grant, or capital contribution to related organization(s)				1b		×
c Gift, grant, or capital contribution from related organization(s)				10	×	
d Loans or loan guarantees to or for related organization(s)				1d		×
e Loans or loan guarantees by related organization(s)				1e		×
f Dividends from related organization(s)				#		×
g Sale of assets to related organization(s)				19		×
h Purchase of assets from related organization(s)				ŧ		×
				÷		×
j Lease of facilities, equipment, or other assets to related organization(s)				1		×
k Lease of facilities, equipment, or other assets from related organization(s)				¥		×
I Performance of services or membership or fundraising solicitations for related organization(s)	nization(s)			=	×	
m Performance of services or membership or fundraising solicitations by related organization(s)	nization(s)			£		×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	on(s)			두	×	
o Sharing of paid employees with related organization(s)				10	×	
p Reimbursement paid to related organization(s) for expenses				1 p		×
q Reimbursement paid by related organization(s) for expenses				19	×	
r Other transfer of cash or property to related organization(s)				+		×
(s)				1s		×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	ho must complete th	is line, including covered re	elationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	volved		
(1) OREGON SHAKESPEARE FESTIVAL ENDOWMENT FUND	Ŋ	6,250,000.				
(2)						
(3)						
(4)						
(5)						
(9)						
232163 09-14-22			libedoS	Schediile B (Form 990) 2022	000	2022

Page 4

FESTIVAL ASSOCIATION, INC. Schedule R (Form 990) 2022 Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) Percentage ownership					Schedule R (Form 990) 2022
ging P					orm
(j) Genera manag partne					R (F
(h)					Schedule
(h) Disproportionate allocations?					
(g) Share of end-of-year assets					
(f) Share of total income					
(e) Are all partners sec. 501(c)(3) 0193.?					
(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)					
(c) Legal domicile (state or foreign country)					
(b) Primary activity					
(a) Name, address, and EIN of entity					

Part VI							espor	nses to	questi	ons on	Sched	ule R. S	See ir	nstruction	ıs.					
PART	II	, IDE	ENTI	FIC	ATI(ON	OF	REL	ATED	TA	X-EX	KEMP	т	ORGAN	IZAT	IONS	5:			
NAME	OF	RELA	ATED	ORG	<u>IAAE</u>	IZA	TIO	N:												
OREGO	N	SHAKE	ESPE	ARE	FES	STI	VAL	EN]	DOW	ENT	FUN	ID								
DIREC	T	CONTE	ROLL	ING	EN	TIT	Υ:	ORE	GON	SHA	KESE	PEAR	ΕI	FESTI	VAL	ASSC	CIA'	TIO	N	

UNRELATED BUSINESS INCOME

CARRYOVER DATA TO 2023

CANNIOVEN DATA TO 2025	
Name OREGON SHAKESPEARE FESTIVAL ASSOCIATION, INC.	Employer Identification Number 93-0407022
Based on the information provided with this return, the following are possible carryover amounts to next year.	
FEDERAL POST-2017 NET OPERATING LOSS - REAL PROPERTY	RENTAL 158,864
FEDERAL POST-2017 NET OPERATING LOSS - ADVERTISING IN	ICOME 121,848
FEDERAL PRE-2018 NET OPERATING LOSS	1,242,999
FEDERAL CONTRIBUTION - 50% CASH	240,440
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219341 04-01-22

<u>σ</u>	ount Amount d for Used for ———————————————————————————————————													d for Used for				
	Amount Amount Used for Used for													Amount Amount Used for				
	Amount Used for													Amount Used for				
EDULE	Amount Used for													Amount Used for				
DETAIL CARRYOVER SCHEDULE	Amount Used for													Amount Used for				
DETAIL CA	Amount Used for													Amount Used for				
NOL	Amount Used for													Amount Used for				
ASSOCIAT TAL POST-2017 Section 382 Carryover	Amount Used for													Amount Used for				
KESPEARE FESTIVAL ASSOCIAT REAL PROPERTY RENTAL POST-2017 NOL Section 382 Carryover	Total Amount Used													Amount Used for				
Name: OREGON SHAKESPEARE FESTIVAL ASSOCIAT Type and Entity: REAL PROPERTY RENTAL POST- Section 382 Annual Limitation Section 382 Ca	Original Carryover Amount	5,932.	68,208.	74,233.	10,491.									S Used for C				
Name: (Type and Section 382	Year Origi- nated	A 2018		2019) >>	Detail Type				

04-01-22

Name	Name: OREGON SHAKESPEARE FESTIVAL ASSOCIAT	PEAKE FESTIVAL	ASSOCIAT							FEIN:	93-0407022
Type	Type and Entity: PRE Section 382 Annual Limitation	PRE-2018 NOL FED	Section 382 Carryover		DETAIL CA	DETAIL CARRYOVER SCHEDULE	EDULE				
Year Origi-	Original Carryover Amount	Total Amount Used	Amount Used for 10/31/15	Amount Used for 10/31/16	Amount Used for 10/31/17	Amount Used for 10/31/18	Amount Used for 10/31/22	Amount Used for	Amount Used for	Amount Used for	Amount Used for
		62,482.	62,482.								
	101,884.	101,884.	25,402.	63,441.	13,041.						
		49,630.			40,312.	9,318.					
D 2006		43,745.				24,487.	19,258.				
-	204,993.										
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	181,561,										
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V 2013	74,603.										
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93-0407022		Amount Used for		Amount Used for
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	EDULE	Amount Used for		Amount Used for
	DETAIL CARRYOVER SCHEDULE	Amount Used for		Amount Used for
	DETAIL CA	Amount Used for		Amount Used for
		Amount Used for		Amount Used for
ASSOCIAT	k CASH FED Section 382 Carryover	Amount Used for 10/31/22 2 140		Amount Used for
Name: OREGON SHAKESPEARE FESTIVAL ASSOCIAT	CONTRIBUTION - 50%	Total Amount Used		Amount Used for
REGON SHAKESPI	nitatio	Original Carryover Amount 33 000	174,650. 34,930.	Used for —
lame: o	Type and Entity: Section 382 Annual Liv	Year Origi- nated	2 0 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Detail S Type B B C C C C C C C C C C C C C C C C C

04-01-22

Nam	e: OREGON SHAKI	Name: OREGON SHAKESPEARE FESTIVAL ASSOCIAT	ASSOCIAT							FEIN:	93-0407022
Type	Type and Entity: AI	ADVERTISING INCOME POST-2017 Section 382 Carron	E POST-2017 NOL Section 382 Carryover	OL FE	DETAIL CA	DETAIL CARRYOVER SCHEDULE	EDULE				
Year Origi-		Total Amount Used	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for
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EXTENDED TO SEPTEMBER 16, 2024 Form **990-T Exempt Organization Business Income Tax Return** OMB No. 1545-0047 (and proxy tax under section 6033(e)) For calendar year 2022 or other tax year beginning NOV 1, 2022 and ending OCT 31, 2023Go to www.irs.gov/Form990T for instructions and the latest information. Department of the Treasury Open to Public Inspection for 501(c)(3) Organizations Only Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Internal Revenue Service Check box if Name of organization (Check box if name changed and see instructions.) address changed. OREGON SHAKESPEARE **B** Exempt under section Print FESTIVAL ASSOCIATION, INC. 93-0407022 EGroup exemption number (see instructions) X 501(c)(3 Number, street, and room or suite no. If a P.O. box, see instructions. Type 220(e) PO BOX 158 408(e) 408A]530(a) City or town, state or province, country, and ZIP or foreign postal code]529(a) [ASHLAND, OR 97520-0158 529A Check box if 873,035. C Book value of all assets at end of year . an amended return. X 501(c) corporation 501(c) trust 401(a) trust State college/university Other trust Check organization type Claim credit from Form 8941 Claim a refund shown on Form 2439 Н Check if filing only to Check if a 501(c)(3) organization filing a consolidated return with a 501(c)(2) titleholding corporation Enter the number of attached Schedules A (Form 990-T) X No During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? Yes If "Yes," enter the name and identifying number of the parent corporation. ARIANA SPIEGLER 541-482-2111 The books are in care of Telephone number Total Unrelated Business Taxable Income Total of unrelated business taxable income computed from all unrelated trades or businesses (see instructions) 2 Reserved 2 3 3 Add lines 1 and 2 Charitable contributions (see instructions for limitation rules) 4 4 Total unrelated business taxable income before net operating losses. Subtract line 4 from line 3 5 5 0. Deduction for net operating loss. See instructions 6 6 Total of unrelated business taxable income before specific deduction and section 199A deduction. 7 7 Subtract line 6 from line 5 1,000. Specific deduction (generally \$1,000, but see instructions for exceptions) 8 8 9 **Trusts.** Section 199A deduction. See instructions 9 1,000.

223701 01-16-23

10

11

3

4

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6

LHA

Schedule D (Form 1041)

Total deductions. Add lines 8 and 9

Tax Computation

Other tax amounts. See instructions

Part I, line 11 from:

Proxy tax. See instructions

Unrelated business taxable income. Subtract line 10 from line 7. If line 10 is greater than line 7,

Trusts taxable at trust rates. See instructions for tax computation. Income tax on the amount on

Tax rate schedule or

Tax on noncompliant facility income. See instructions

Total. Add lines 3 through 6 to line 1 or 2, whichever applies

For Paperwork Reduction Act Notice, see instructions.

Organizations taxable as corporations. Multiply Part I, line 11 by 21% (0.21)

Alternative minimum tax (trusts only)

10

1

2 3

4

5

6

Form 990-T (2022)

Part	III Tax and Payments		r age z
1a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)		
b	Other credits (see instructions) 1b		
C	General business credit. Attach Form 3800 (see instructions) 1c		
d	Credit for prior year minimum tax (attach Form 8801 or 8827)		
e	Total credits. Add lines 1a through 1d	1e	
2	Subtract line 1e from Part II, line 7		0.
3	Other amounts due. Check if from: Form 4255 Form 8611 Form 8697 Form 8866		-
	Other (attach statement)	3	
4	Total tax. Add lines 2 and 3 (see instructions). Check if includes tax previously deferred under		
	section 1294. Enter tax amount here	4	0.
5	Current net 965 tax liability paid from Form 965-A, Part II, column (k)		0.
6a	Payments: A 2021 overpayment credited to 2022		
b	2022 estimated tax payments. Check if section 643(g) election applies 6b		
С	Tax deposited with Form 8868 6c		
d	Foreign organizations: Tax paid or withheld at source (see instructions) 6d		
е	Backup withholding (see instructions) 6e		
f	Credit for small employer health insurance premiums (attach Form 8941)		
g	Other credits, adjustments, and payments: Form 2439		
	Form 4136 Other Total 6g		
7	Total payments. Add lines 6a through 6g	7	
8	Estimated tax penalty (see instructions). Check if Form 2220 is attached	<u> </u>	
9	Tax due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed		
10	Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid		
11 Part	Enter the amount of line 10 you want: Credited to 2023 estimated tax V Statements Regarding Certain Activities and Other Information (see instructions)	ded 11	
			V N-
1	At any time during the 2022 calendar year, did the organization have an interest in or a signature or other authorover a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to	•	Yes No
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign cour		
	here	itiy	Х
2	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a		
_	foreign trust?		Х
	If "Yes," see instructions for other forms the organization may have to file.		
3	Enter the amount of tax-exempt interest received or accrued during the tax year \$		
4	Enter available pre-2018 NOL carryovers here \$ 1,242,999. Do not include any post-2017 NO	L carryover	
	shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by any deduction reported on	•	
5	Post-2017 NOL carryovers. Enter the Business Activity Code and available post-2017 NOL carryovers. Don't re-	duce	
	the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 for the tax year. See instruct	ions.	
	Business Activity Code Available post-2017 N		
	531120 \$	158,864.	
	\$		
6a	Did the organization change its method of accounting? (see instructions)		X
b	If 6a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128? If "No," $\frac{1}{2}$ If "No		
	explain in Part V		
Part			
Provide	the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions.		
	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my k	nowledge and belief, it is t	rue.
Sign	correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. INTERIM EXECUTIVE	_	
Here	DIRECTOR	May the IRS discuss to the preparer shown be	
	Signature of officer Date Title	instructions)?	
	Print/Type preparer's name Preparer's signature Date Check	if PTIN	-
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Paid Prepa	CANTO ATINI	P0054	0880
Use C	MODONALD TACODO DO		
USE C	121 SW SALMON ST., STE 1100		
	Firm's address PORTLAND, OR 97204 Phone no	o. (503) 22 ^t	7-0581
223711 0	1-16-23	Form	990-T ₍₂₀₂₂₎

PRE-2018	NET OPERATING	LOSS DEDUCTION	STATEMENT 1
TOGG GUGENTNED	LOSS PREVIOUSLY	LOSS	AVAILABLE
LOSS SUSTAINED	APPLIED	REMAINING	THIS YEAR
62,482.	62,482.	0.	0.
101,884.	101,884.	0.	0.
49,630.	49,630.	0.	0.
196,775.	43,745.	153,030.	153,030.
204,993.	0.	204,993.	204,993.
253,934.	0.	253,934.	253,934.
200,414.	0.	200,414.	200,414.
181,561.	0.	181,561.	181,561.
111,207.	0.	111,207.	111,207.
63,257.	0.	63,257.	63,257.
74,603.	0.	74,603.	74,603.
ER AVAILABLE THIS Y	EAR	1,242,999.	1,242,999.
	62,482. 101,884. 49,630. 196,775. 204,993. 253,934. 200,414. 181,561. 111,207. 63,257. 74,603.	LOSS PREVIOUSLY APPLIED 62,482. 62,482. 101,884. 101,884. 49,630. 49,630. 196,775. 43,745. 204,993. 0. 253,934. 0. 200,414. 181,561. 111,207. 63,257. 0.	DOSS SUSTAINED PREVIOUSLY LOSS REMAINING

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0047

2022

Open to Public Inspection for 501(c)(3) Organizations Only

B Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990T for instructions and the latest information.

Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

OREGON SHAKESPEARE

FES	TIVAL ASSOCIATION, INC.					93-0	140702	<u> 22 </u>	
Unrelated	business activity code (see instructions) 53112	0				D Sequer	nce:	1 of	2
	the unrelated trade or business REAL PROPERT	YRE			Т				
Part I U	nrelated Trade or Business Income		(A) Inc	ome		(B) Expen	ses	(C)	Net
1a Gross re	eceipts or sales								
b Less retu	urns and allowances c Balance	1c							
2 Cost of	goods sold (Part III, line 8)	2							
3 Gross p	profit. Subtract line 2 from line 1c	3							
4a Capital	gain net income (attach Schedule D (Form 1041 or Form								
1120)).	See instructions	4a							
b Net gair	n (loss) (Form 4797) (attach Form 4797). See instructions)	4b							
c Capital	loss deduction for trusts	4c							
5 Income	(loss) from a partnership or an S corporation (attach								
	ent)	5							
	come (Part IV)	6			_				
7 Unrelate	ed debt-financed income (Part V)	7							
8 Interest	, annuities, royalties, and rents from a controlled								
organiz	ation (Part VI)	8							
9 Investm	nent income of section 501(c)(7), (9), or (17)								
	ations (Part VII)	9							
	ed exempt activity income (Part VIII)	10							
	sing income (Part IX)	11			_				
12 Other in	ncome (see instructions; attach statement)	12							
3 Total.	Combine lines 3 through 12	13		0 .	•				
di	rectly connected with the unrelated business in nsation of officers, directors, and trustees (Part X)	come							•
	s and wages								
	and maintenance								
4 Bad del							1 - 1		
	(attach statement). See instructions								
	and licenses								
	iation (attach Form 4562). See instructions			7					
	preciation claimed in Part III and elsewhere on return						8b	İ	
	on								
I 0 Contrib	utions to deferred compensation plans						10		
	ee benefit programs								
	exempt expenses (Part VIII)								
	readership costs (Part IX)								
	eductions (attach statement)						1 1		
5 Total d	eductions. Add lines 1 through 14								0.
6 Unrelate	ed business income before net operating loss deduction. S								
column							16		0.
7 Deducti	ion for net operating loss. See instructions								0.
	ted business taxable income. Subtract line 17 from line 1						. 18		
HA For Pa	perwork Reduction Act Notice, see instructions.						Schedu	le A (Form 9	990-T) 2022

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Part	III Cost of Goods Sold Enter met	hod of inventory valuation	on .		Page Z
1				1	
2	Purchases			_	
3	Cost of labor			3	
4	Additional section 263A costs (attach statement)			4	
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5			6	
7	Inventory at end of year			7	
8	Cost of goods sold. Subtract line 7 from line 6. Enter	here and in Part I, line 2		8	
9	Do the rules of section 263A (with respect to property				Yes No
Part	`				
1	Description of property (property street address, city, s	state, ZIP code). Check if	a dual-use. See instru	ctions.	
	<u> </u>				
	B				
	D				
		A	В	С	
2	Rent received or accrued				
a	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)				
С	Total rents received or accrued by property.				
	Add lines 2a and 2b, columns A through D				
					0
3	Total rents received or accrued. Add line 2c columns A	A through D. Enter here a	<u>nd on Part I, line 6, col</u> I	umn (A)	0.
	Deductions directly connected with the income				
4	in lines 2(a) and 2(b) (attach statement)				
5	Total deductions. Add line 4 columns A through D. El	ater here and on Part I li	ne 6. column (R)		0.
Part '		ee instructions)	ne o, column (b)		
1	Description of debt-financed property (street address,		eck if a dual-use. See i	nstructions.	
	A \square	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
	В				
	c 🗆				
	D				_
		Α	В	С	<u>D</u>
2	Gross income from or allocable to debt-financed				
	property				
3	Deductions directly connected with or allocable				
	to debt-financed property				
a	Straight line depreciation (attach statement)				
b	Other deductions (attach statement)	-			
С	Total deductions (add lines 3a and 3b,				
4	columns A through D)				
4	Amount of average acquisition debt on or allocable to debt-financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
3	financed property (attach statement)				
6	Divide line 4 by line 5		%	%	%
7	Gross income reportable. Multiply line 2 by line 6	70	,,,	,,	70
8	Total gross income (add line 7, columns A through D	. Enter here and on Part	I, line 7, column (A)		0.
	, , , , , , , , , , , , , , , , , , ,				
9	Allocable deductions. Multiply line 3c by line 6				
10	Total allocable deductions. Add line 9, columns A th	rough D. Enter here and	on Part I, line 7, colum	n (B)	0.
11	Total dividends-received deductions included in line	e 10			0.

	ule A (Form 990-T) 2022		and the second De		0 1 1							Page 3
Part	VI Interest, Annu	iities, R	oyaities, and Re	ents tror	n Control			,	e instruct			
						т —	Exempt Contro					
	1. Name of controlle	d	2. Employer		unrelated	1	al of specified		rt of colur			Deductions directly
	organization		identification	1	ne (loss)	payr	ments made		included olling orga			connected with
			number	(see ins	structions)				gross inc		ind	come in column 5
(1)												
(2)												
(3)												
(4)												
			No	nexempt (Controlled O	rganizati	ions					
7	'. Taxable Income	8.	Net unrelated	9. To	otal of specit	ied	10. Part	of colur	mn 9	11.	. Dec	ductions directly
		ir	ncome (loss)	pa	yments mad	е	that is inc				cor	nected with
		(see	e instructions)				controlling	organiz incom		in	com	e in column 10
(1)							g. 300					
(2)												
(3)												
(4)												
<u>., </u>		ı		1			Add colum	nns 5 ar	nd 10	Δd	d co	lumns 6 and 11.
							Enter here					ere and on Part I,
							line 8, d	column	(A)		line	8, column (B)
Totals									0.			0.
Part	VII Investment	ncome	of a Section 50	1(c)(7), (9). or (17)	Orgai	nization (e	oo incti	ructions)			
		cription of		- (-)(-), (2. Amou		3. Deduction		4. Set-	asidas	Ę	5. Total deductions
					incor		directly conn		(attach st			and set-asides
							(attach state	ment)	•			(add cols 3 and 4)
(1)												
(2)												
(3)												
(4)												
(+)					Add amo	unts in						Add amounts in
					column 2	. Enter						column 5. Enter
					here and o	,						here and on Part I,
T-4-1-					line 9, colu	. 0 mm						line 9, column (B)
Totals Part	VIII Evaloited E	vomnt /	Activity Income,	Other 1	Thon Adv	_	g Incomo	, .	\			0.
				, Other i	Illali Auve	ะเ เเอเญ	g income ((see ins	tructions)			
1	Description of exploite	•						(*)				
2	Gross unrelated busin						•			2		
3	Expenses directly con											
	line 10, column (B)									3		
4	Net income (loss) from						· .					
										4		
5	Gross income from ac									5		
6	Expenses attributable									6		
7	Excess exempt expen-	ses. Subtr	act line 5 from line 6	s, but do no	ot enter mor	e than th	ne amount on I	ine				
	4 Enter here and on F	art II line	12							7		

Schedule A (Form 990-T) 2022

Part	ule A (Form 990-T) 2022 IX Advertising Income				<u>Page</u>
1	Name(s) of periodical(s). Check box if reporting	two or more periodicals or	a consolidated basi	S.	
	A 🔲	·			
	В 🔲				
	c				
	D				
Enter a	amounts for each periodical listed above in the co	rresponding column.			
		Α	В	С	D
2	Gross advertising income				
	Add columns A through D. Enter here and on Pa	art I, line 11, column (A)			0
а					
3	Direct advertising costs by periodical				
а	Add columns A through D. Enter here and on Pa	art I, line 11, column (B)			0
_			<u> </u>		
4	Advertising gain (loss). Subtract line 3 from line				
	2. For any column in line 4 showing a gain,				
	complete lines 5 through 8. For any column in				
	line 4 showing a loss or zero, do not complete				
5	lines 5 through 7, and enter zero on line 8				
6	Readership costs Circulation income				
7	Excess readership costs. If line 6 is less than				
•	line 5, subtract line 6 from line 5. If line 5 is less				
	than line 6, enter zero				
8	Excess readership costs allowed as a				
Ū	deduction. For each column showing a gain on				
	line 4, enter the lesser of line 4 or line 7				
а	Add line 8, columns A through D. Enter the great		total or zero here an	nd on	,
-	Part II, line 13	acor or are into ou, columne	retail of 2010 Horo an	id 511	0
Part		ctors, and Trustees	(see instructions)		
			,	3. Percentage	4. Compensation
	1. Name	2. Title		of time devoted	attributable to
				to business	unrelated business
(1)				%	
(2)				%	
(3)				%	
(4)				%	
					_
	Enter here and on Part II, line 1				0
Part	XI Supplemental Information (see i	instructions)			

990-T SCH A	POST-2017	NET OPERATING	LOSS DEDUCTION	STATEMENT 2
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
10/31/19 10/31/20 10/31/20 10/31/21	5,932. 68,208. 74,233. 10,491.	0. 0. 0.	5,932. 68,208. 74,233. 10,491.	5,932. 68,208. 74,233. 10,491.
NOL CARRYOVI	ER AVAILABLE THIS Y	EAR	158,864.	158,864.

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.

	ment of the Treasury I Revenue Service	Do not enter SSN numbers on this form as it	may be m	ade public if your organiz	ation is a 501(c)(3		Open to Public Inspection for 501(c)(3) Organizations Only
A N	Name of the organization OREGON SHAKESPEARE FESTIVAL ASSOCIATION, INC. B Employer 93-04						
<u>c</u> ს	C Unrelated business activity code (see instructions) 541800 D Sequence						of 2
<u>E [</u>	Describe the unrelate	ed trade or business ADVERTISING	INCO	ME			
Part I Unrelated Trade or Business Income (A) Income (B) Expenses						es	(C) Net
1 a	Gross receipts or s	sales					
b	Less returns and allo	wances c Balance	1c				
2	Cost of goods sold	d (Part III, line 8)	2				
3	Gross profit. Subtr	ract line 2 from line 1c	3				
4 a	Capital gain net inc 1120)). See instruc	come (attach Schedule D (Form 1041 or Form stions	4a				
b	Net gain (loss) (For	rm 4797) (attach Form 4797). See instructions)	4b				
С	Capital loss deduc	tion for trusts	4c				
5	Income (loss) from	a partnership or an S corporation (attach	5				
6		IV)	6				
7		anced income (Part V)	7				
8		royalties, and rents from a controlled					
	organization (Part	VI)	8				
9		e of section 501(c)(7), (9), or (17)					
	organizations (Parl	t VII)	9				
10		activity income (Part VIII)	10				
11		e (Part IX)	11	44,552.	162,8	850.	-118,298.
12		instructions; attach statement)	12				
13		ies 3 through 12	13	44,552.	162,8	850.	-118,298.
<u>Pa</u> 	directly co	ns Not Taken Elsewhere See instruction nected with the unrelated business in officers, directors, and trustees (Part X)	come			uctions	must be
2		s				2	
3		enance				3	
4						4	
5		atement). See instructions				5	
6	Taxes and licenses	S				6	150.
7		ch Form 4562). See instructions		l l			
8		claimed in Part III and elsewhere on return				8b	
9						9	
10						10	
11							
12		penses (Part VIII)				11	
13						13	
14	CDD CD3 MD3/D3/M 3						3,400.
15							3,550.
16		s income before net operating loss deduction. S	ubtract li	ine 15 from Part I, line 1	3,	16	-121,848.
17	Deduction for net	operating loss. See instructions				17	0.
18						18	-121,848.

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2022

Part	III Cost of Goods Sold Enter met				Page Z		
		hod of inventory valuati	on	Т.Т			
1	Inventory at beginning of year						
2	Purchases						
3							
4							
5	Other costs (attach statement)						
6	Total. Add lines 1 through 5						
7	Inventory at end of year						
8	Cost of goods sold. Subtract line 7 from line 6. Enter l	•					
9	Do the rules of section 263A (with respect to property p				Yes No		
Part			_				
1	Description of property (property street address, city, s	tate, ZIP code). Check	if a dual-use. See instru	uctions.			
	A						
	В						
	c						
	D	Г	Т				
		Α	В	С	D		
2	Rent received or accrued						
а	From personal property (if the percentage of						
	rent for personal property is more than 10%						
	but not more than 50%)						
b	From real and personal property (if the						
	percentage of rent for personal property exceeds						
	50% or if the rent is based on profit or income)						
С	Total rents received or accrued by property.						
	Add lines 2a and 2b, columns A through D						
					0		
3	Total rents received or accrued. Add line 2c columns A	through D. Enter here	and on Part I, line 6, co	olumn (A)	0.		
	Deductions directly connected with the income						
4	in lines 2(a) and 2(b) (attach statement)						
					0		
5 Dort	Total deductions. Add line 4 columns A through D. En	ter here and on Part I, I	ine 6, column (B)		0.		
Part	/6	<u>'</u>					
1	Description of debt-financed property (street address, o	city, state, ZIP code). Cl	neck if a dual-use. See	instructions.			
	<u>A</u>						
	B						
	<u> </u>						
	D						
_		Α	В	С	D		
2	Gross income from or allocable to debt-financed						
	property						
3	Deductions directly connected with or allocable						
	to debt-financed property						
а	Straight line depreciation (attach statement)						
b	Other deductions (attach statement)						
С	Total deductions (add lines 3a and 3b,						
_	columns A through D)						
4	Amount of average acquisition debt on or allocable						
	to debt-financed property (attach statement)						
5	Average adjusted basis of or allocable to debt-						
	financed property (attach statement)						
6	Divide line 4 by line 5	%	%	%	<u>%</u>		
7	Gross income reportable. Multiply line 2 by line 6						
8	Total gross income (add line 7, columns A through D)	. Enter here and on Par	t I, line 7, column (A)	<u></u>	0.		
		Г	Т	<u> </u>			
9	Allocable deductions. Multiply line 3c by line 6						
10	Total allocable deductions. Add line 9, columns A thr		on Part I, line 7, colun	nn (B)	0.		
11	Total dividends-received deductions included in line	IU			U •		

	ile A (Form 990-T) 2022		ovelties, and De	nto fron	n Control	lod Or	aonization		\	Page 3
Part	VI Interest, Annu	iilles, R	oyanies, and Re	TILS ITON	ii Control					
				Exempt Controlled Orga						
	1. Name of controlle	d	2. Employer		unrelated		al of specified	5. Part of column that is included		6. Deductions directly
organization		identification number		ne (loss) structions)	payments made		controlling organiza-		connected with income in column 5	
			number	(See ii is	structions)			tion's gross income		income in column 5
(1)										
(2)										
(3)										
(4)						<u> </u>				
	—				Controlled O	-		·	1	B 1 11 11 11
7	. Taxable Income		Net unrelated		otal of specif			of column 9 cluded in the	111.	Deductions directly
		I	ncome (loss) e instructions)	pa	ayments made		controlling organization		connected with income in column 10	
		(300	= instructions _j				gross	income		Come in column 10
(1)										
(2)									-	
(3)										
(4)							A el el		^ -	d salveses C seed 44
							1	nns 5 and 10. and on Part I,		d columns 6 and 11. er here and on Part I,
							1	column (A)		line 8, column (B)
Totals								0.		0.
Part	VII Investment	Income	of a Section 50	1(c)(7) (9) or (17)	Organ	nization (s	ee instructions)	<u> </u>	<u> </u>
		cription of		1(0)(1), (2. Amou		3. Deduction	1	t-asides	5. Total deductions
	200				incon		directly conn			
							(attach state	ment)		(add cols 3 and 4)
(1)										
(2)										
(3)										
(4)										
					Add amou					Add amounts in
					column 2 here and o					column 5. Enter here and on Part I,
					line 9, colu	,				line 9, column (B)
Totals						Ò.				O.
Part	VIII Exploited E	xempt A	Activity Income,	Other T	han Adve	ertising	g Income (see instruction	s)	
1	Description of exploite								Î I	
2	Gross unrelated busin	ess incom	e from trade or busir	ness. Ente	r here and o	n Part I,	line 10, colum	n (A)	2	
3	Expenses directly con	nected wit	h production of unre	elated busi	ness income	e. Enter l	here and on Pa			
	line 10, column (B)								3	
4	Net income (loss) from									
	` '						•		4	
5	Gross income from ac								5	
6									6	
7	Excess exempt expen									
	4. Enter here and on F								7	

Schedule A (Form 990-T) 2022

FORM 990-T (A)	OTHER DEDUCTIONS	STATEMENT 3
DESCRIPTION		AMOUNT
TAX PREPARATION FEE		3,400.
TOTAL TO SCHEDULE A, PART	II, LINE 14	3,400.